

# Sida's Evaluation Plan 2003



SWEDISH INTERNATIONAL DEVELOPMENT  
COOPERATION AGENCY

Department for Evaluation and Internal Audit



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## Sida's Evaluation Plan 2003

### 1 Sida's evaluation activities

Evaluation is considered to be an integral part of development co-operation. Each Sida department evaluates project and programme performance within its own area of responsibility. The main purposes of Sida's evaluations are to strengthen learning and performance among the actors involved in Swedish development co-operation and to provide information to the general public and government bodies about the results of Swedish development co-operation through Sida.

Sida's evaluations, i.e. those of Sida's operative departments as well as those of the Department for Evaluation and Internal Audit (UTV), are documented in an annual Evaluation Plan that is drawn up at the beginning of each financial year. The present Evaluation Plan covers evaluations to be completed or initiated by Sida during 2003.

UTV's evaluation plan is adopted by Sida's Board of Directors, the departmental plans by the Director General. UTV's evaluation plan and the evaluation plans of the departments are schematically presented in *Appendixes 1* and *2* respectively. For a more detailed account of the goals, organisation and working methods of Sida's evaluation system, the reader is referred to Sida's *Evaluation Policy* approved by Sida's Board of Directors in September 1999.

### 2 The Department for Evaluation and Internal Audit

The Department for Evaluation and Internal Audit (UTV) is an independent department reporting to Sida's Board of Directors.

#### 2.1 Tasks

UTV's main task is to carry out more comprehensive evaluations of strategic importance to Swedish development assistance. Before an evaluation proposal becomes part of UTV's Evaluation Plan it is screened by the following criteria: policy relevance, financial importance, innovativeness and replicability of the evaluated co-operation, evaluability, and usefulness to Sida and other stakeholders.

All development co-operation funded or co-funded by Sida, as well as Sida's organisation, may be examined by UTV. As a rule, UTV evaluations do not focus on individual projects, unless they involve issues of broader interest to Swedish development co-operation.

In addition to carrying out evaluations on its own, or in co-operation with other donor organisations, UTV gives support to the evaluation activities of Sida's operative departments, both through project support – advising on individual evaluation projects – and organisational support – support in establishing and following up evaluation plans, training programmes, etc. UTV is also responsible for documentation and information in the field of evaluation.

The implementation of the Evaluation Plan is reviewed by UTV every year as part of UTV's *Annual Report* to the Board.

## **2.2 Staff and budget**

By the end of 2002, UTV had seven posts as programme officers engaged in evaluation work, whereof two vacancies which will be filled during 2003. The department furthermore comprises programme officers working with documentation and information. (1 full time post) and internal administration (2,5 full time posts), as well as three internal auditors.

UTV's budget for administration, including staff, constitutes SEK 8.422 million for 2003. In addition there are approximately SEK 260 000 being carried over from last year, making a total of SEK 8.682 million for 2003.

SEK 15 million have been allocated to UTV activities during 2003 for procurement of external services for evaluation and internal audit. The evaluation activities of the operative departments are funded by the departments' own budgets.

# **3 The evaluation plan for 2003**

The evaluation plan comprises evaluations planned by the operative departments and the embassies, as well as evaluations carried out by UTV independently or jointly with other Sida departments or external organisations.

## **3.1 Departmental evaluation plans**

The departmental evaluation plans for 2002 covered 91 evaluations. At the end of that year, a total of 35 evaluations had been completed (including 16 evaluations not listed in the plan), 30 were ongoing, 22 had been postponed, and 28 had been removed from the plan. A more detailed examination of the implementation of the departmental plans can be found in UTV's *Annual Report* to the Board.

The evaluation plans for 2003 include 133 evaluations. A compilation of the plans submitted to UTV is given in *Appendix 2*. Some of the information submitted is incomplete, but the following may be said:

- Almost half of the evaluations will be carried out in accordance with prior project agreements.
- Approximately three-fourths of the evaluations concern projects that previously have not been evaluated by Sida.
- Sida is responsible for the majority of the planned evaluations. Only in a few cases will the evaluation be undertaken in co-operation with other donors.
- About 17% of the planned evaluations are interim evaluations of ongoing projects rather than evaluations of completed projects. As such, they are likely to be more concerned with project implementation and achievement of intermediary goals than with development impacts.
- Among the stated reasons for evaluation, a need for information for fine-tuning of the evaluated project, and a need for information relevant to a decision concerning continued support, are the most common.

## 3.2 UTV's evaluation plan

UTV has a planning horizon of two to three years. In 2003, UTV intends to carry out the evaluations and studies along the themes presented below. Several of these will be continued from the previous year and carried over from Sida's Evaluation Plan 2002. The plan also includes new evaluation projects and/or studies that will summarize the contributions of several evaluations. Some projects that were scheduled to start in 2002 will be initiated in 2003 due to high staff turnover. In addition to the planned evaluations, the presentation below includes new areas which – depending on UTV's time and resources – will be subject to further exploration during the coming year.

The plan contains a total of 20 evaluations, of which eleven will be completed in 2003. In addition to possible joint evaluations within the DAC framework, six evaluations will be carried out jointly with other donors. Some of the evaluations are relevant with regard to more than one theme. In such cases, the evaluation is mentioned under the heading most closely related to its main purpose. An overview of the plan is presented in *Appendix I*, which also includes various project themes to be further investigated through preparatory assessments.

### 3.2.1 Evaluation, monitoring and learning<sup>1</sup>

In 1996, UTV published a review of how Sida addressed environmental concerns and impacts in the agency's evaluations (*Sida Studies in Evaluation 96/4*). The report's main finding was that environmental aspects of Sida interventions were not systematically analysed. A follow-up of this study to determine change and developments has been under preparation during 2001 and 2002, and will be completed during the first half of 2003.

- ❑ Follow-up of study of environmental considerations in Sida evaluations. UTV project 1. Start: 2001. End: 2003.
- ❑ Study on evaluation methods for assessing gender equality. UTV project 2. Start: 2002. End: 2003.
- ❑ Pre-study of partnership issues in monitoring and evaluation. UTV project 3. Start: 2003. End: 2004.
- ❑ Evaluation of management response to UTV evaluations. UTV project 4. Start: 2003. End: 2003.

In 2002, UTV finalised the evaluation *Mainstreaming Gender Equality – Sida's support for the promotion of gender equality in partner countries*. In order to draw methodological lessons from the evalua-

<sup>1</sup> The evaluation projects mentioned in the main text are also listed in the shaded textboxes. To facilitate cross-references between this document and the summary presentation of the plan in *Appendix I*, each evaluation has been provided with a UTV project number.

tion, a separate study has been commissioned. This study is intended for feedback and learning within UTV and Sida, as well as for the ongoing work in the DAC Working Party on Aid Evaluation on methods for evaluating gender equality.

In *Perspectives on Poverty*, Sida's most recent policy statement regarding poverty reduction, Sida states its intention to adopt a partnership approach to the monitoring and evaluation of programmes and projects supported by Sida, and to help strengthen the capacity for monitoring and evaluation among its developing country partners. In support of this initiative, UTV plans to undertake a formative study of how and with what effects considerations of partnership and ownership have shaped arrangements for monitoring and evaluation in existing projects and programmes supported by Sida. The project will begin in 2003 with a pre-study.

Sida has instituted a *management response* system to ensure that the findings and the recommendations of evaluations carried out within Sida are properly taken into account and documented by the Sida departments concerned. Typically such a response will include a comment on the findings and recommendations of the evaluation in question as well as an action plan with a concomitant timeframe and allocation of responsibilities. This system has been operative since 1999 and UTV intends to carry out an external evaluation of the system. The evaluation will focus on the experiences of the system as implemented as well as on the effectiveness of the system to disseminate the findings of the evaluations and to promote learning and change.

### 3.2.2 Policy implementation

In accordance with a directive in the Swedish government letter of appropriations for 1998, Sida has developed a position paper and strategy for its support for the prevention of HIV/AIDS. The purpose of the strategy, entitled

*Investing in Future Generations, Sweden's international response to HIV/AIDS*, is to guide Swedish interventions aimed at reducing the further spread of HIV, and mitigating the effects of the epidemic on individuals and society. To determine changes over time, UTV had a baseline study carried out in 2001, using 1999 as base year (*Sida Studies in Evaluation 01/02*). In the second half of 2003, UTV will prepare an evaluation of the implementation of the strategy on Sida's organisation and aid programming. Terms of reference will be prepared and consultants procured in order to enable field studies to be carried out during 2004.

During this year UTV will initiate an evaluation of Sida's support to culture and the media. The evaluation is intended to contribute to a planned reassessment of Sida's policy and activities in this area. Terms of reference will be elaborated in close dialogue with Sida's unit for support to culture and the media. The evaluation will be completed in 2004.

- ☐ Evaluation of Sida's HIV/AIDS strategy. UTV project 5. Start: 2003. End: 2004.
- ☐ Evaluation of Sida support to culture and the media. UTV project 6. Start: 2003. End: 2004.



### 3.2.3 Models and methods for development co-operation

In 2003, a thematic evaluation of ownership of development activities supported through Sida will be concluded. The study examines the country programmes for Kenya, Tanzania and Uganda. It concerns the question of how Sida has come to grips with issues of ownership in these three countries, and how practice regarding this difficult issue stands up to policy. The purpose of the evaluation is the formative one of supporting ongoing efforts to improve practice. The evaluation report was finalised by the end of 2002, and will be printed and disseminated in the beginning of 2003.

- ❑ Thematic study of ownership in Swedish development cooperation. UTV project 7. Start: 2000. End: 2003.
- ❑ Evaluation synthesis of ownership studies. UTV project 8. Start: 2002. End: 2003.
- ❑ Regional evaluation of ownership issues in South-East Asia. UTV project 9. Start: 2003. End: 2004.
- ❑ Evaluation of contract-financed technical cooperation (KTS). UTV project 10. Start: 2000. End: 2003.
- ❑ The impact of aid on public budgeting processes. UTV project 11. Start: 2003. End: 2003.

Early this year the results of the study on ownership in East Africa and other recent studies dealing with ownership will be brought together in an evaluation synthesis. This paper will be used for interim reporting on findings and conclusions, and identification of issues to be explored in future evaluations.

A preliminary decision to undertake a second regionally oriented evaluation of ownership issues, one focussing on Sida's programme in South-East Asia, has already been taken. The evaluation synthesis of ownership will provide useful inputs to the design and implementation of this study. This project will be initiated by the end of 2003.

An evaluation of contract-financed technical co-operation (KTS) is ongoing since August 2001. The purpose of the evaluation is to study the application of the different characteristics of KTS (cost sharing, demand, partner competence, Sida's limited role, the limited size of the KTS projects), and to assess the relationship between ownership, KTS characteristics and local contexts. Seven countries are included in the evaluation: Botswana, Guatemala, Egypt, Lithuania, Mongolia, Mozambique, and Ukraine. The final synthesis report is to be delivered by early 2003.

Public financial management is an important issue for development co-operation. Particularly important is the impact of aid on public budgeting, expenditure and accounting. A pre-study focusing on these issues will be initiated by UTV in 2003, and this pre-study should be seen in connection with the joint evaluation of general budget support (see section 3.2.10).

### 3.2.4 Private sector development

An evaluation of Sida's overall approach to and organisation of support for private sector development (PSD) was finalised during 2001 (*Sida Evaluation 01/14*). As part of this evaluation, Sida's PSD support was mapped and a conceptual framework for the analysis of PSD presented. According to figures from the mapping exercise, only a small portion of the activities of the Department for Natural Resources and the Environment (NATUR) were considered related to PSD. Given that agriculture is the dominant economic activity in many Sida partner

- ❑ Evaluation of Sida's approach to PSD support for rural development. UTV project 12. Start: 2001. End: 2003.
- ❑ Evaluation of Sida support to PSD in Eastern Europe. UTV project 13. Start: 2001. End: 2003.
- ❑ Synthesis of three evaluations of Sida support to PSD. UTV project 14. Start: 2003. End: 2003.

countries, this conclusion raises questions. Against this background, UTV commissioned an evaluation of Sida's approach to PSD support for rural and agricultural development.

An evaluation of support for PSD to post-socialist transition economies in Eastern and Central Europe will also be conducted on the basis of the conclusions of the above mentioned overall evaluation (*Sida Evaluation 01/14*). This evaluation was initiated in late 2001, and will be completed during the first half of 2003. It focuses on PSD support in Russia and Ukraine. The evaluation is based on the entire PSD portfolio as well as on a number of projects in these countries. It identifies Sida-East's practical and theoretical, possibly organic, approach to PSD support, and evaluates it by contrasting it with existing knowledge in the field, as reflected in e.g. a more rationalistic approach.

In order to synthesise the findings of the three different evaluations of Sida support to PSD commissioned by UTV, and to make a contribution to the ongoing process of formulating a Sida policy on PSD support, a synthesis report will be produced during 2003.

### 3.2.5 Institutional development

Supporting institutional development is increasingly recognised as vital for sustainable development in general and poverty reduction in particular. However, developing appropriate institutional frameworks is a difficult task, as witnessed for instance by the experience of the transition economies. It is not only a matter of identifying the appropriate 'rules of the game' but also the processes of 'how to get there', nor one of merely changing formal rules, but also of making them effective in practice. Besides, institutional change is embedded in the specific historical, political and social context in which it takes place. What can Sida, as an external agency, do to support local processes of effective and desired institutional change in partner countries? UTV intends to initiate an examination of Sida support to institutional development in 2003. A first step will be to provide an overview of Sida's views upon, work with and knowledge about such support, and to identify potential areas for evaluation. Additional steps may be to survey the experience of other donors and to commission a study of the 'state of the art'. The overview shall be initiated in late 2003, completed in 2004 and conducted in close co-operation with Sida's operative departments.

- ❑ Supporting institutional development: Sida views, work and knowledge. UTV project 15. Start: 2003. End: 2004.
- ❑ Pre-study of the role of Swedish support in institutional development in Laos: the roads and forestry sectors. UTV project 16. Start 2002. End 2003.

During 2002, UTV initiated a pre-study of the relevance and role of Sida's support to institutional development in Laos' roads and forestry sectors. The pre-study will make an overview of the Swedish support to these two sectors during a ten-year period, seen from the perspective of institutional development. A possible subsequent evaluation will analyse Sida's contribution to this process of change. The purpose of such an evaluation is to contribute to organisational learning within Sida regarding institution building in Laos, as well as to generate knowledge about institution building in general.

### 3.2.6 Urban development

In 2002 UTV in close cooperation with the Department for Natural Resources and the Environment (NATUR) completed a study of

- ❑ Sustainable urban development. UTV project 17. Start: 2003. End: 2004.

poverty reduction, learning and sustainability in rural development projects. This year UTV will embark on a similar study of programmes and projects in support of urban development. The study will be undertaken in partnership with Sida's division for Urban Development within the Department for Infrastructure and Economic Co-operation (INEC). It will be used as an input to ongoing policy work. The study will be completed in 2004.

### 3.2.7 Democracy and human rights

A pre-study concerning Sida's support to children was initiated in 2002 and will be completed in early 2003. This study will form the basis for defining the issues to be addressed and the scope of an evaluation of Sida's support to children in a child rights perspective to be initiated in 2003.

- ❑ The Rights of the Child: Evaluation of children as a target group for Swedish assistance. UTV project 18. Start 2002. End: 2004.

Support to Democracy and Human Rights constitutes an important area for Sida's development cooperation. In 2003 UTV intends to further explore possible approaches to evaluations in this field.

### 3.2.8 Country evaluations

In 2000 and 2001 respectively, UTV concluded two evaluations of the country strategies for the co-operation with Tanzania and Mozambique.

- ❑ Evaluation of Sida support to country X. UTV project 19. Start 2003. End 2004.

In 2002, two evaluations were carried out for Vietnam and Laos. The purpose of the evaluations was to provide Sida with lessons for formulating and implementing country strategies for the period 2004–2008. The evaluations focused on the operationalisation of the strategies. The findings of the two evaluations formed the basis for a synthesis report dealing with the important – and neglected – role of the annual country plans in Sida's country strategy process – also called the “missing middle”. The synthesis report argues that the country plans need to be developed in order to complement the five-year country strategy paper, and provide key steering power during strategy implementation.

In 2003, UTV, together with Sida's regional departments, will identify and prepare at least one additional country evaluation study. It is envisaged that this evaluation will be finalised in 2004, and in time to serve as input to the formulation and operationalisation of a new country strategy for the chosen country.

### 3.2.9 Post-conflict and social reconstruction

In 2001, UTV initiated work on an evaluation of Swedish support to the Western Balkans with special emphasis on Bosnia-Herzegovina.

- ❑ Evaluation of support to Bosnia-Herzegovina. UTV project 20. Start: 2003. End: 2004.

A preparatory study was carried out to identify the type and scope of evaluation studies needed to shed light on the role and relevance of Swedish assistance. UTV will prepare and initiate an evaluation in 2003, aiming at having an evaluation finalised by 2004.

### 3.2.10 Joint evaluations

By participating in various evaluation networks (see *Appendix 1*, projects 29–30), UTV is promoting donor co-ordination in relation to evaluation standards and thematic evaluations. It is a priority for UTV to co-operate with other donor organisations in the planning and implemen-

tation of evaluations in line with the priorities and interests of Swedish international development co-operation. UTV is representing Sweden in the DAC Working Party on Aid Evaluation, which consists of the Heads of Evaluation Services (HES) of the donor organisations of the OECD member countries. UTV is also represented in the EUHES group of the EU Commission and Member States. In addition UTV participates in annual meetings with the HES in the other Nordic countries.

UTV is together with the Education Unit (UND) taking part in a joint evaluation of basic education. The evaluation was initiated by the Netherlands within the OECD/DAC framework. It includes country studies for Bolivia, Burkina Faso, Uganda and Zambia. The evaluation will be finalized during 2003.

Under the mandate of the EU Heads of Evaluation Services (EUHES), a joint evaluation of the EU policy framework of co-ordination, complementarity and coherence (the three C's) is being initiated. Sweden through UTV participates in a seven-member group together with the Netherlands, Germany, France, Portugal, the United Kingdom and the Commission itself. Preparatory work including a pilot study has been carried out, and the continued focus of this evaluation will be determined on the basis of a workshop in February 2003.

In 2000 the World Bank initiated an evaluation of its comprehensive development framework (CDF). The CDF rests on four principles: long-term holistic approach, country ownership, and country-led partnership and results orientation. The project will be completed in 2003 with the publication of a synthesis study bringing together the results from six separate case studies of Bolivia, Burkina Faso, Ghana, Romania, Uganda and Vietnam. The evaluation is managed jointly by the World Bank, other donors and the concerned partner countries. Through UTV, Sida is represented on the steering committee for the study.

- ❑ Evaluation of support to basic education. UTV project 21. Start 2001. End: 2003.
- ❑ Evaluation of the three C's in the context of European Union aid. UTV project 22. Start 2000. End 2004.
- ❑ Evaluation of the comprehensive development framework (CDF). UTV project 23. Start 2000. End 2003.
- ❑ Evaluation of general budget support. UTV project 24. Start 2002. End 2004.
- ❑ Joint Nordic evaluation: Predictability, Continuity and Exit. UTV project 25. Start: 2003. End: 2004.
- ❑ Joint evaluation of the International Fund for Agricultural Development (IFAD). UTV project 26. Start: 2003. End: 2004.
- ❑ Possible joint evaluation with DAC Working Party on Aid Evaluation. UTV project 27. Start 2003. End 2005.

During 2003, UTV and Sida's Policy Department will continue to take part in an evaluation of general budget support initiated by British Dfid. Depending on the outcome of a Dfid seminar scheduled in March 2003, UTV's further participation will be more clearly defined. Based on Dfid's evaluation, UTV might consider complementing the evaluation with studies related to Sida's operations.

In 2003 UTV will also initiate a joint Nordic evaluation study with the preliminary title Predictability, Continuity and Exit. As suggested by the title the study will deal with basic rules and expectations governing the aid relationship. This year, a concept paper will be produced and discussed between UTV and its counterparts in the other Nordic countries. If pursued to the end, the study will be completed in 2004.

UTV has declared an interest to support a planned joint evaluation of the International Fund for Agricultural Development (IFAD). The stated purpose of the evaluation is to provide an

independent, external assessment of the extent to which and the ways in which the Fund is fulfilling its mandate to address rural poverty and hunger in an effective manner. The evaluation is expected to provide an input for establishing strategies, policies and guidelines for IFAD's work in years to come. The work is still in early stage, and it is not yet clear how Sida and UTV will get involved in it.

As an active member of the DAC Working Party on Evaluation UTV will support, and possibly initiate, one more joint evaluation in 2003 in line with the areas of priority defined in this evaluation plan.

## 4 Supporting departmental evaluation activities

UTV's advisory services are demand-driven and therefore vary in intensity according to the departments' needs and the awareness of UTV's support function among Sida's departments and the embassies. UTV will continue to provide advice to the other departments regarding evaluation planning and the writing of Terms of Reference, as well as advice on how to recruit external evaluators and how to evaluate tenders for evaluation work.

The delegation of authority to an increasing number of embassies implies that they will be more involved in evaluation work. In 2003 UTV will review its outreach activities in order to define its support function in relation to the embassies. Another important measure will be to secure proper dissemination of the findings of UTV evaluations to the embassies.

In 2000, UTV started the production of a new evaluation manual for Sida. Drafts were extensively discussed with Sida staff. As the consultants engaged for this project were unable to produce a manual satisfying Sida's requirements, the work of completing it was taken over by UTV. The manual will be completed in the first half of 2003. It will be made available on the web as well as in print. The evaluation manual is seen as a project of its own, supporting departmental evaluation activities.

□ Production of evaluation manual for Sida. UTV project 28. Start 2000. End: 2003.

## 5 Information and documentation

All Sida evaluations are registered and published by UTV. Since the second half of 1995, 290 evaluation reports have been published in *Sida Evaluations*. During the same period, 22 studies have appeared in *Sida Evaluation Studies*, a separate series of studies that do not qualify as evaluations or that deal with evaluation methodology. Since 1998, the reports from both these series are available on Sida's website as well as in print.

Presentations of selected reports from these series, from time to time also studies produced in co-operation with other organisations, appear in *Sida Evaluations Newsletter*. Hardcopy circula-

tion of the newsletter is 2 550, of which some 1 372 addresses represent organisations and individuals in Sweden and internationally, as well as relevant parts of the Swedish government. The publication can also be downloaded at <http://www.sida.se>. 30 issues have been published since it was introduced in mid 1996. 4–5 issues will be published during 2003.

UTV has an overall responsibility for Sida's organisational memory in the field of evaluation. Through UTV Sida's evaluations have been registered in Sida's library database for the organisation since 1995/96. This database includes evaluations produced within the Swedish aid administration from 1985 onwards. About 1 700 evaluations are registered in the database which is accessible on-line to Sida's staff and to outside visitors at the library in Sida's Information Centre.

The evaluations registered in the database are also available in UTV's reference library, in addition to a large number of other Swedish and foreign evaluations published since 1990. UTV is currently updating the system and structure of the reference library, and this process will continue during 2003.

UTV submits abstracts of Sida evaluation reports to DAC's Evaluation Inventory, a master database managed by the Canadian International Development Agency (CIDA). The DAC Inventory, which can be accessed through the internet (<http://www.dac-evaluations-cad.org/>), provides users with both evaluation abstracts and, through hyperlinks to the websites of other development organisations, full reports. A link between the website for the DAC Working Party on Aid Evaluation and Sida's website has been established.

## 6 Internal UTV projects

In addition to the above presentation of UTV's planned activities, the department currently has two internal projects that will be finalised by 2003. These projects are also listed in *Appendix 1*.

- ❑ Mini-process on participation. UTV project 34. Start: 2002. End: 2003.
- ❑ UTV communication strategy. UTV project 35. Start: 2002. End: 2003.

In the autumn of 2002, UTV embarked on an action learning process with the purpose of giving UTV staff an opportunity to reflect and develop their work with evaluations/audits. This time the focus of the process is on participation of interested parties in Sida's partner countries in UTV-initiated evaluations/audits.

In 2002, as a preparatory measure to develop a communication plan, UTV conducted a survey among Sida staff to identify their perception of UTV's communication as well as their knowledge about UTV activities. Based on these findings, the department will in the coming year develop specific strategies and an action plan in order to improve its communication towards Sida's departments and embassies.



# Annex 1

## Summary of UTV's Activity Plan 2003:

### A. Evaluations and studies

No	Theme	Project	Start	End	UTV activities 2003	Comments	Programme officer	Consultant
1	Evaluation, monitoring and learning	Follow up study of environmental concerns in Sida evaluations	01	03	Analysis of report, printing and dissemination	Replication of Sida Studies in Evaluation 96/4	TK	Devpro
2	Evaluation, monitoring and learning	Study of evaluation methods for assessing gender equality	02	03	Follow-up and dissemination		TK	COWI/Goss Gilroy
3	Evaluation, monitoring and learning	Pre-study of partnership issues in monitoring and evaluation	03	04	Pre-study for a possible evaluation		SM	
4	Evaluation, monitoring and learning	Evaluation of management response to UTV evaluations	03	03	Preparation of ToR and procurement of consultants.		ELi	
5	Policy implementation	Evaluation of Sida's HIV/Aids strategy	03	04	Preparation of ToR		TK	
6	Policy implementation	Evaluation of Sida support to culture and the media	03	04	Preparation of ToR, procurement of consultants		TK	
7	Models and methods	Thematic study of ownership in Swedish development co-operation	00	03	Follow-up and dissemination		SM	SOAS
8	Models and methods	Evaluation synthesis of ownership studies	02	03	Production and publication of study		SM	Edgren Consulting
9	Models and methods	Regional evaluation of ownership issues in South-East Asia	03	04	Preparation of ToR		SM	
10	Models and methods	Evaluation of contract-financed co-operation (KTS)	00	03	Printing report, follow-up and dissemination		MC, ELi	ISS

No	Theme	Project	Start	End	UTV activities 2003	Comments	Programme officer	Consultant
11	Models and methods	The impact of aid on budgeting processes	03	03	Pre-study for possible evaluation		MC	
12	Private sector development (PSD)	Evaluation of support to agricultural and rural development in a PSD perspective	01	03	Analysis of report, follow-up and dissemination		EL, GES	SLU
13	Private sector development (PSD)	Evaluation of Sida support for PSD in Eastern Europe	01	03	Analysis of report, follow-up and dissemination		GES	Euro-Futures
14	Private sector development (PSD)	Synthesis of three PSD evaluations of Sida PSD	03	03	Preparation of ToR, analysis, printing and dissemination	Synthesis of evaluation 10 and 11 and Sida Evaluation 01/14	GES	
15	Institutional development	Supporting institutional development: Sida views, work and knowledge	03	04	Initiate overview and pre-study, field visit		GES	
16	Institutional development	Pre-study of support for institutional development in Laos: the roads and forestry sectors	02	03	Finalise pre-study		EN, GES	Pernilla Sjöquist-Rafiqui
17	Urban development	Study of support to urban development	03	04	Preparation of ToR, procurement of consultants	In co-operation with INEC	SM	
18	Democracy and human rights	The Rights of the Child: Evaluation of children as a target group	02	04	Preparation of ToR, procurement of consultants		JM, GS	
19	Country evaluations	Evaluation of the Swedish co-operation with country X	03	04	Preparation of ToR, procurement of consultants		GS	
20	Post-conflict and social reconstruction	Evaluation of support to Bosnia-Herzegovina	03	04	Preparation of ToR, procurement of consultants, fieldwork		JM	
	Preparatory assessments of evaluation projects		On-going		Project themes: public sector institution building, urban development, governance and corruption, dialogue with partners and other stakeholders, and socio-cultural aspects of aid.		EL, GS, SM	



## B. Evaluations in co-operation with other organisations

No	Project	Start	End	UTV activities 2003	Programme officer	Consultant
21	Evaluation of support to basic education in co-operation with the Netherlands and other donors within the DAC framework	01	03	Analysis of report, seminars, meetings with steering group	JM	Canadian University
22	Evaluation of the three C's in the context of European Union aid, carried out jointly under HES supervision	00	04	Continued preparatory work, including definition of ToR	ELi	
23	Evaluation of the comprehensive development framework (CDF), carried out jointly by the World Bank and other DAC members	00	03	Input to discussion on synthesis report	SM	
24	Evaluation of general budget support, joint donor evaluation initiated by Dfid within the DAC framework	02	04	Discuss lessons and options for further evaluation work	MC	
25	Evaluation of Predictability, Continuity and Exit, joint Nordic evaluation	03	04	Production of concept paper, initiate discussions with Nordic counterparts	SM	
26	Evaluation of the International Fund for Agricultural Development (IFAD)	03	04	Follow the development to decide upon further participation	SM	
27	Joint Evaluation with DAC Working Party on Aid Evaluation	03	05	Discussions and identification of topic	ELi	

### C. Other projects and activities

No	Project	Start	End	UTV activities 2003	Programme Officer
28	Production of evaluation manual for Sida	00	03	Editing of final text, production of web version	SM, GS
29	DAC Working Party on Aid Evaluation	Ongoing		Participation in WP	ELi
30	EU Heads of Evaluation Services (EUHES)	Ongoing		Participation in network	ELi
31	EGDI, Expert Group on Development Issues	Ongoing			ELi
32	Annual report about Sida evaluations to DAC evaluation inventory	Ongoing			MB
33	Reporting to Ministry for Foreign Affairs about UTV evaluations and audits	03	03	Reporting on UTV evaluations and audits; providing Chief Controller with statistical overview of Sida's evaluations	SM, MB

### D. Internal UTV projects

No	Project	Start	End	UTV activities 2003	Programme Officer
34	Mini-process on participation	02	03	Finalise process: last meeting with consultant, prepare report, discuss follow-up	EL
35	Communication plan	02	03	Develop strategies and an action plan for UTV's communication	GS, WH

# Annex 2

## Departmental Evaluations Plan

### AFRICA

Plan No.	Department	Department/ Division	Programme Officer	Projects/Programmes to be evaluated	Country/Region	Intended use of evaluation	Prior Agreement	Timing	Prev eval	Draft ToR	Comments
1	Emb Angola	SEKA/HUM	Cecilia Gjerdtrum	Africa Groups Malaje	Angola	Basis for decision to continue support	Yes	End of phase	No	2002-11-01	In co-operation with SEKA/HUM
2	Emb Angola	DESO/HALSO	Harriet Bengtsson	Maternal and Child Health Programme	Angola	Basis for development of new programme	Yes	End of project	Yes, 1999	2002-10-01	In co-operation with DESO/HALSO
3	Emb Ethiopia		Aklog Laike	Sida Amhara Rural Development Program	Ethiopia	Mid-term review	Yes	Mid-term	Partly (ODI Thematic evaluation of area development programs)	2003-03-01	
4	Emb Kenya	Desa	P Karlsson	Demo/HR sector	Kenya	Basis for fine-tuning or modification of programme	No	Mid-term	No	2003-11-02	
5	Emb Namibia	Emb/NAM	C.Etzell	SchoolNet	Namibia	Fine-tuning or modification	Yes	End of Project	No	2003-07-07/2003	
6	Emb/NAM	Emb/NAM	C.Etzell	Transport sector support	Namibia	Policy Development	Yes	Final phase of Project	No		
7	DESO/UND Kigalkkontoret	DESO/UND	A Frankenberg S Diesel	FAWE	Rwanda	Development of new programme	Yes	End of project	No	2003-03-02	
8	DESO/HALSO Kigalkkontoret	DESO/HALSO	U Edström/ S Diesel	Health Net International-Nursing Division -Project Sante d'Abord	Rwanda	Evaluation of org capacity of impl. and end of project eval.	Yes	End of projects	No	03-11-	
9	Emb South Africa		Helen Nordenson	Northern Cape Education Project	South Africa	Other use: Lessons learned	No	End of project	No	2002-11-03	
10	Emb South Africa		Tomas Nyström	Urban Programme in three cities	South Africa	Basis for fine-tuning or modifications/ lessons learned	No	Mid-term	No	2002-02-03	
11	Emb South Africa		Anne Ljung	Office of the Status of Disabled Persons (OSDP)	South Africa	Other use: follow up results and impacts	No	End of project	Yes	2002-09-03	
12	Emb Tanzania	Embassy	Berit Rylander	Education Materials	Tanzania	Formative: lessons learnt	Yes	End of project	Int eval Dec 2000	2003-02-03	
13	Emb Tanzania	Embassy	Berit Rylander	Teacher Education	Tanzania	Formative: lessons learnt	Yes	End of project	Int eval 2002	2003-02-03	
14	Emb Zambia	Emb Zambia	Plo	Democratic Governance in Agriculture (LMCF)	Zambia	Decision on continuation	Yes	End of project	No	2003-06-01	Evaluation included in Plan for 02 - postponed due to delays in project implementation
15	Emb Zambia	Emb Zambia	Plo	Support to Gender Training Manual	Zambia	Development of new project	Yes	End of project	No	2003-05-	In Plan for 2002 - postponed due to delays in implementation + extension of agreement
16	Emb Zambia	Emb Zambia	Boström	Democratic Governance programme	Zambia	Fine-tuning/modification	Yes	End of strategy	No	2003-03-	In Plan for 2002 - internal assessment made 02 - external evaluation deferred to 03
17	Emb Zimbabwe	Emb Zimbabwe	Johanna Palmberg	Save Catchment Council	Zimbabwe	End of Project	No	End of Project	No	2003-02-20	
18	Emb Zimbabwe	Emb Zimbabwe	Josephine Ruwende	Zisco Steel	Zimbabwe	End of Project	No	End of Project	No	2003-02-01	
19	Emb Zimbabwe	Emb Zimbabwe	Josephine Ruwende	Musasa	Zimbabwe	Technical Review	No	End of Project	Yes	02-03-	

## AFRICA

Plan No.	Department	Department/ Division	Programme Officer	Projects/Programmes to be evaluated	Country/ Region	Intended use of evaluation	Prior Agree- ment	Timing	Prev eval	Draft ToR	Comments
20	Emb Zimbabwe	Emb Zimbabwe	Josephine Ruwende	ZAPSO	Zimbabwe	Mid Term Review	Yes	Mid Project	Yes	03-10-	
21	Emb Zimbabwe	Emb Zimbabwe	Josephine Ruwende	Population Services Zimbabwe	Zimbabwe	Mid Term Review	No	Mid Project	Yes	03-10-	
22	Emb Zimbabwe	Emb Zimbabwe	Alpha Chapendama	Save the Children	Zimbabwe	Basis for Modification of Program	Yes	Mid Project	No	2002-12-02	
23	Emb Zimbabwe	Emb Zimbabwe	Alpha Chapendama	Women and Land in Zimbabwe	Zimbabwe	Basis for Modification of Program	Yes	Mid Project	No	2002-11-02	
24	Emb Zimbabwe	Emb Zimbabwe	Alpha Chapendama	Environment Africa	Zimbabwe	End of Phase	Yes	End of Phase	No	2002-12-02	
25	Emb Zimbabwe	Emb Zimbabwe	Alpha Chapendama	SAHRIT	Zimbabwe	Basis for Modification of Program	No	End of Phase	No	2002-01-03	
26	Emb Zimbabwe	Emb Zimbabwe	Alpha Chapendama	Musasa Project	Zimbabwe	Basis of Decision of Weather to Continue Support	Yes	End of Phase	No	2002-04-03	
27	Emb Zimbabwe	Emb Zimbabwe	Alpha Chapendama	Women Action Group	Zimbabwe	Basis of Decision for Future Support	No	End of Phase	No	2002-04-03	
28	Emb Zimbabwe	Emb Zimbabwe	Josephine Ruwende	ZNNP +	Zimbabwe	Basis of Decision for Future Support	Yes	End of phase	No	2002-08-03	
29	Emb Zimbabwe	Emb Zimbabwe	Johanna Palmberg	PACT	Zimbabwe	Basis of Decision for Future Support	Yes	End of phase	No	2002-10-08	
30	Emb Zimbabwe	Emb Zimbabwe	Johanna Palmberg	Mashambanzou	Zimbabwe	Basis of Decision for Future Support	Yes	End of phase	No	2002-10-12	
31	Emb Zimbabwe	Emb Zimbabwe	Ruwende/Palmberg	NRZ	Zimbabwe	Basis of Decision for Future Support	Yes	End of phase	No	2002-10-10	
32	Emb Zimbabwe	Emb Zimbabwe	Josephine Ruwende	Rural Unity Dev Org (RUDO)	Zimbabwe	Basis of Decision for Future Support	No	End of project	No	2002-06-05	
33	Emb Zimbabwe	Emb Zimbabwe	Alpha Chapendama	Zimbabwe Ass os Community Theatres	Zimbabwe	Basis of Decision for Future Support	Yes	End of phase	No	2002-10-05	
34	Emb Zimbabwe	Emb Zimbabwe	Alpha Chapendama	Rooflop	Zimbabwe	Basis of Decision for Future Support	Yes	End of phase	No	2002-08-05	
35	Emb Zimbabwe	Emb Zimbabwe	Johanna Palmberg	Deseret	Zimbabwe	Basis for fine-tuning or modification of evaluated programme	No	Mid-term	No	2002-10-08	

ASIA

Plan No.	Department	Department/ Division	Programme Officer	Projects/Programmes to be evaluated	Country/ Region	Intended use of evaluation	Prior Agree-ment	Timing	Prev eval	Draft ToK	Comments
1	ASIEN	Mena	Mats Bengtsson	Israel/Palestine Center for Research and Information	Västbanken/ Gaza	Basis for fine-tuning or modification of evaluated programme	Yes	Mid term	No	2002-12-02	
2	Emb India		Ramesh Mukalla	EPTRI	India	Other use: to extract learning	Yes	End of project	1996	2002-12-	
3	Emb India		Ramesh Mukalla	NTCGF	India	Other use: to extract learning	Yes	End of project	No	2002-12-	
4	Emb India		Ramesh Mukalla	PAHAL	India	Other use: to extract learning	No	End of project	1996	2002-12-	
5	Emb India		Ramesh Mukalla	Water harvesting structures in Alwar district	India	Basis for fine-tuning or modification of evaluated project/programme	Yes	End of project	Yes	2002-10-	Carried over from 2002
6	Emb Laos	DESO/DESA	SG, BD	Supreme Court and Office of Public Prosecutor	Laos	Basis for decision on whether to continue support	No	End of phase	No	2003-02-	
7	Emb Laos	NATUR/LVU	LB,	Lao-Swedish Forestry Project	Laos	Other use - to determine effects and results	Yes	End of project	No	2003-04-01	
8	Emb Sri Lanka	Emb Colombo	Sheila Richards	NGO-support, ASMR 1998-2002	Sri Lanka	Basis for policy development/revision	Yes	Ex-post	No	May	Joint exercise with DESO/ DESA
9	Emb Vietnam	Emb Vietnam	Mrs Dung	Local Radio Project	Vietnam	Basis for Dev of new Prog	Yes	End of project	No	2003-08-	

LATIN AMERICA

Plan No.	Department	Department/ Division	Programme Officer	Projects/Programmes to be evaluated	Country/ Region	Intended use of evaluation	Prior Agree-ment	Timing	Prev eval	Draft ToK	Comments
1	Emb Bolivia	LPK	Rebeca Borda	Educations Reform/Quality, Equity	Bolivia	Basis for dev. of new project 2003-2007	No	end of project	No	February	
2	Emb Bolivia	LPK	Rebeca Borda	Social development program through UNICEF 1998-2002	Bolivia	Basis for fine-tuning or modification of evaluated project	No	end of project	No	January	
3	RELA/ Emb Bogota		Trágárdh/Hellsten	Women's peace movement	Colombia	Monitoring and policy development	No	Monitor/ eval 3 times a year	Yes 2002(monitoning)	January	London school of Economics Caroline Moser
4	RELA/ Emb Colombia		Trágárdh/Hellsten	Tematic monitoring/evaluation Internal Displaced Persons	Colombia	Monitoring/ policy development	No	Monitor/ eval 3 times a year	No	January	In coordination with Colombia Forum kollegiet for utvecklingsforskning
5	RELA/ Emb Colombia		Trágárdh/Hellsten	Program for development and peace ( Peace laboratory)	Colombia	Monitoring/ policy development	No	Monitor/ eval 3 times a year	No	February	Together with UNDP
6	Emb Guatemala		J. Olsson	Support to Peace Process/Conflict Resolution	El Salvador	Basis for policy development	No	Ex-post	No	May	Part of documentation of Swedish cooperation to El Salvador
7	Emb Guatemala		Henrik Riby	Swedish support to MINUGUA	Guatemala	Other use:documentation of outcomes of Swedish support to UN Mission	No	End of project	No	August	
8	Emb Guatemala		Juana Maria Camposeco	SEPREM	Guatemala	Basis for modification of evaluated project	No	Mid-term	No	August	
9	RELA	RELA	Teresa Rovira	Diakonia	Latin America	Basis for modification	Yes	Mid-term	No	2001-12-	First draft to be presented in December 2002, final version in January 2003.

DESO

Plan No.	Department	Department/ Division	Programme Officer	Projects/Programmes to be evaluated	Country/ Region	Intended use of evaluation	Prior Agree- ment	Timing	Prev eval	Draft ToR	Comments
1	DESO	Culture & Media	J Pellrud	Urban Origins-Follow-up phase II	Africa	Basis for decision on whether to continue support	Yes	End of phase	No	2003-10-	
2	DESO	Culture & Media	I Jernberg	International PEN	Global	Basis for fine-tuning and/or modification	Yes	End of phase	No	2003-01-	
3	DESO	Culture & Media	P Erichs	Anarc	Global	Basis for fine-tuning or modification of evaluated project	Yes	Mid-term	No	2003-01-	
4	DESO	Culture & Media	L Lirndh	Libraries support in Central America	Central America	Basis for dev. of new project	Yes	Mid-term	No	2003-08-	End 2003 or early 2004, Contrib 72500157
5	DESO	Culture & Media	P Erichs	FUPEDES	Guatemala	Basis for decision on whether to continue support	Yes	End of phase	No	2003-03-	
6	DESO	Culture & Media	Å Löfgren	Fojo Media Support	Palestine	Basis for decision on whether to continue support	No	End of phase	No	2003-05-	
7	DESO	Culture & Media	Å Löfgren	DI and Göteborgs Musikhögskola - Theatre & Music	Palestine	Basis for decision on whether to continue support	No	End of phase	No	2003-03-	
8	DESO	Culture & Media	Å Löfgren	Riwaq	Palestine	Basis for decision on whether to continue support	No	End of phase	No	2003-03-	
9	DESO	Culture & Media	Å Löfgren	Children's Literature	Palestine	Basis for decision on whether to continue support	No	End of phase	No	2003-04-	
10	DESO	Culture & Media	Å Löfgren	All dev. Coop in fields of culture and media since 1992	Palestine	Basis for development of new programme	Yes	End of project	No	2001-12-	Uppgift från General-konsulatet i Jerusalem
11	DESO	DESA	Helena Lagerlöf	Effects of Int org's work on demo/mrr( FIAN, MRG, ICHRP)	Global	Basis for fine-tuning and/or modification	No	Other timing	No	2003-05-	Part of documentation of Swedish cooperation to El Salvador
12	DESO	DESA	S. Smedby/J. Olsson	Support to Local Democracy	El Salvador	Basis for policy development	No	Ex-post	No	April	
13	DESO	DESA	Ellenor Ekman	RWI-Library	Global	Bases fro development of new programme	Yes	End of phase	No	2003-03-	
14	DESO	DESA	Per Nordlund	Electoral Institute of South Africa EISA	South Africa cum Southern Africa	Basis for policy development	No	End of project	No	To be defined	Country plan Pretoria 2003
15	DESO	DESA	Britt Sjöstedt	ICJ-S, Support to Legal Aid an Human Rights Organisations	South Africa	Other use. Follow up the results and impacts	Yes	End of project	Yes	2003-09-	Country plan Pretoria 2003
16	DESO	DESA	Helena Bjuremalm	Cooperation with Parliaments and Parliamentarians	Global	Basis for dev. of new project	Yes	Start 2002. End 2003	No	2002-01-	Flyttad från 2002
17	DESO	DESA	Camilla Redner	National Plan of Action for Children	Palestine	Basis for development of new programme	Yes	End of project	Yes 1998	2002-05-	Uppgift från General-konsulatet i Jerusalem
18	DESO	DESA/ Kigalikontoret	Thomas Kjelson J Athlin	Trocaire	Rwanda	Development of new programme	Yes	End of project	No	2003-02-	Proposed in country plan by Sw Embassy in Kigali
19	DESO	HEALTH	Christina Larsson	SHRR-insatser sedan 1994	Global	Other use. Follow up of Cairo Conference	No	Other timing	Yes partially	2003-04-	
20	DESO	HEALTH	Tomas Lundström	Tematisk utvärdering om ungdomshälsa med fokus på livsstilsfrågor inkl. HIV/Aids	Global	Basis for policy development	No	End of phase	Yes partially internally 2002	2003-03-	Internal evaluation in 2002
21	DESO	HEALTH	Bernt Andersson	Blateralt samarbete inom Hälsosektorn	Africa/Angola	Basis for fine-tuning and/or modification	No	Ex-post	No	2002-10-15	
22	DESO	HEALTH	Bernt Andersson	WHO Trust Fund (The expert group)	Global	Other use. Follow-up if the objectives have been achieved	No	Ex-post	No	2002-10-01	WHO contribution 72300131

INEC

Plan No.	Department	Department/ Division	Programme Officer	Projects/Programmes to be evaluated	Country/ Region	Intended use of evaluation	Prior Agree-ment	Timing	Prev eval	Draft ToR	Comments
1	INEC	Infra	Karin Andersson	ILO Rural roads/Upstream	Cambodia	Other - the project will be handed over to ILO	Yes	End of Phase	No	2003-06-	
2	INEC	Infra	Gösta Werner	Uri Hydropower Project	India	Policy development	No	Ex-post	No	2002-02-	
3	INEC	Infra	Annika Johansson	SCADA, control center for power grids	Global	Basis for decision to continue support and Fine-tuning	No	End of project	No	2001-06-	Evaluation carried out in 2002 but final report ready in 2003
4	INEC	KTS	Nina Larrea	Traffic Safety in Contract Financed Technical Cooperation	JAM, CRI, MAR, et al.	Basis for decision to continue support and Fine-tuning	No	End of Phase and ex-post	No	Est 03-01	
5	INEC	KTS	Johnny Andersson	Consultant Trust Funds in IFI	Globalt / Regionalt	Basis for decision on whether to continue support	Yes	End of project	Yes	Feb	Finland & Denmark have made similar evaluations
6	INEC	Närng	Margareta Davidsson	Start Syd	All regions	Basis for fine-tuning/modification	No	Mid-term	No	2003-03-	
7	INEC	Närng	Maria Selin	Export Development Programme	Sri Lanka	Basis for policy development	No	Ex-post	No	2003-06-	
8	INEC	Närng	BoDan Bergman	Enterprise Development Programme (EDP)	Tanzania and Zambia	Policy development	Yes	End of project	No	2002-12-	
9	INEC	Urban	Tomas Melin	Zanzibar, participativt upprustning av stenstaden genom Aga Khan-stiftelsen	Tanzania	Basis for decision to continue support and Fine-tuning	Yes	End of phase	No	2003-01-	
10	INEC	Urban	T Nyström/ H Schmetzer	Support to SALA's (kommunförbundet) twinning programme for environmental activities	Global	Basis for decision to continue support and Fine-tuning	Yes	End of phase	No	2003-01-	
11	INEC	Urban	Sara Stenhammar	Tre insatser till stöd av Montreal-protokollet om skydd av ozonskiktet	Global	Basis for decision on how to proceed with support re. Montreal Protocol in future	No	Mid-term	No	2002-09-	
12	INEC	Urban	Per Fröberg	FDLG i Guatemala	Guatemala	Basis for decision to continue support and Fine-tuning	No	End of phase	No	1995-06-25	
13	INEC/UTV	Urban/UTV	Göran Tannerfeldt	Best practices from identifying constraints to decentr. within Sida's portfolio	Global	Input to global best practices database gathered by UN-Habitat	No	Other timing	No	2003-08-15	
14	INEC	Urban	Sara Stenhammar	China solvents – att ersätta ozonnedbrytande lösningsmedel, UNDP genomförare	China	Basis for policy development	Yes	Other timing	No	2003-02-01	

INFO

Plan No.	Department	Department/ Division	Programme Officer	Projects/Programmes to be evaluated	Country/ Region	Intended use of evaluation	Prior Agree-ment	Timing	Prev eval	Draft ToR	Comments
1	Information Department	Dept. Management Group	Tomas Törn	Communication activities in Tanzania, Kosovo and Central America	East Africa, Balkans, Central America	Basis for modification of evaluated programme	Yes	Other timing	No	2002-11-02	
2	Information Department	Dept. Management Group	Tomas Törn	The annual allocation for information handled by the Information Department	Sweden	Basis for country strategy	Yes	Other timing	No	02-05-	

SAREC

Plan No.	Department	Department/ Division	Programme Officer	Projects/Programmes to be evaluated	Country/ Region	Intended use of evaluation	Prior Agree-ment	Timing	Prev eval	Draft ToR	Comments
1	SAREC	TEMA	Gity Behravan	ARPEEC	Regionalt Asien	Basis for fine-tuning or modification of evaluated project/Programme	Yes	End of project	Yes 98/12	2002-03-03	
2	SAREC	TEMA	Pär Svensson	IRET	Regionalt Sydamerika	Continued support	Yes	End of phase	No	2002-12-02	
3	SAREC	TEMA	René Ankarfjärd	Livestock based sustainable agr	Regionalt Asien	Basis for decision on whether to continue support	Yes	End of phase	No	2002-04-03	
4	SAREC	UNI	Viveka Persson	Research co-operation Tanzania	Tanzania	Basis for fine-tuning or modification of evaluated project/Programme	Yes	End of phase	No	2002-03-03	
5	SAREC	UNI	Måns Felleesson	Research co-operation Ethiopia	Ethiopia	Basis for fine-tuning or modification of evaluated project/Programme	Yes	Other timing	Yes 1999	2002-02-03	
6	SAREC	UNI	Zinaida Iritz	Research co-operation Mozambique	Mozambique	Basis for fine-tuning or modification of evaluated project/Programme	Yes	Other timing	Yes	02-10-	From 2002
7	SAREC	UNI	Håkan Berg	Research co-operation Nicaragua	Nicaragua	basis for fine-tuning or modification of evaluated project/Programme	Yes	Other timing	Yes 1994 and 1998	2002-02-01	From 2002

SEKA

Plan No.	Department	Department/ Division	Programme Officer	Projects/Programmes to be evaluated	Country/ Region	Intended use of evaluation	Prior Agree-ment	Timing	Prev eval	Draft ToR	Comments
1	SEKA	HUM	B Börjesson	Praktisk Solidaritet	Angola	Basis for decision on whether to continue support	Yes	End of phase	No	2003-01-03	
2	SEKA	HUM	B Börjesson	Afrikagrupperna	Angola	Basis for decision on whether to continue support	Yes	End of phase	No	2003-01-03	
3	SEKA	HUM	D Attve	PMU Interlife	Nordkorea	Basis for fine-tuning or modification of evaluated project/programme	Yes	End of phase	No	2003-02-03	
4	SEKA	HUM	Ingela Winter-Norberg	Tematisk utvärdering av IDP-insatser, med särskild tonvikt OCHAs Guiding Principles	Global	Basis for policy development	No	Other timing (ToR klart 2003)	No	2003-09-03	
5	SEKA	HUM	Ulrika Josefsson	Local Food Purchase	Etiopien	Basis for time tuning	No	End of project		2003-03-	
6	SEKA	EO	Y Lindström	Tematisk utvärdering av enskilda organisationer i fält	Global	Basis for policy development	No	Other timing	No	2003-04-03	
7	SEKA	EO	M Stawe	Utvärdering av Forum Syds Verksamhet	Global	Basis for fine-tuning or modification of evaluated project/programme	No	Other timing	No	2003-02-03	



## Sida-ÖST

Plan No.	Department	Department/ Division	Programme Officer	Projects/Programmes to be evaluated	Country/ Region	Intended use of evaluation	Prior Agreement	Timing	Prev eval	Draft ToR	Comments
1	ÖST	EBC	Erik Wallin	Pension reform	Poland	Basis for policy development	No	End of project	No	2003-03-	
2	ÖST	EBC	Erik Wallin	Tax Administration	Poland	Basis for policy development	No	End of project	No	2003-03-	
3	ÖST	EBC	Helen Nilsson	Regional Development Plans	Lithuania	Basis for policy development	No	End of project	No	2003-10-	
4	ÖST	EBC	Ulrika Lindberg	Security Promotion/Migration	Baltic States, Russia, Ukraine, Belarus	Basis for fine-tuning of or modification of evaluated programme	No	Other timing	No	Completed	Carried over from Evaluation Plan 2002.
5	ÖST	EBC	Marie Larsson	Prison Cooperation	Baltic States	Basis for fine-tuning of or modification of evaluated programme	No	End of phase	No	Completed	Carried over from Evaluation Plan 2002
6	ÖST	EBC	Marie Larsson	Police cooperation	Baltic States	Basis for fine-tuning of or modification of evaluated programme	No	End of phase	No	Completed	Carried over from Evaluation Plan 2002
7	ÖST	EME	Kjell Larsson	District Heating Archangelsk	Russia	Basis for fine-tuning of or modification of evaluated programme	No	End of project	No	2002-11-	Carried over from Evaluation Plan 2002
8	ÖST	EME	Kjell Larsson	District Heating Riga	Latvia	Basis for fine-tuning of or modification of evaluated programme	No	End of project	No	2002-11-	Carried over from Evaluation Plan 2002
9	ÖST	EME	Jan Johansson	Gatchina District Heating Project	Russia	Basis for Development of new project	No	End of project	No	2003-03-	
10	ÖST	EBC	Anneli Hildeman	Phare-twinning	Central- and Eastern Europe	Basis for fine-tuning of or modification of evaluated programme	No	Other timing	No	2002-11-	Carried over from Evaluation Plan 2002
11	ÖST	EME	Helen Holm	Baltic Agricultural Action Run-off Program (BAAFP)	Baltic States	Basis for development of new project	No	End of project	No	Completed	Carried over from Evaluation Plan 2002
12	ÖST	EME	Victoria Gyllerup	Water and wastewater project Daugavpils	Latvia	Basis for policy development	No	End of project	No	Completed	Carried over from Evaluation Plan 2002
13	ÖST	EME	Victoria Gyllerup	VA-project Riga	Latvia	Basis for policy development	No	End of project	No	Completed	Carried over from Evaluation Plan 2002
14	ÖST	EME	Victoria Gyllerup	Institutional Strengthening Program in 5 Latvian Towns	Latvia	Basis for Policy Development	No	End of project	No	2003-03-	
15	ÖST	EME	Jan Johansson	Demo East	Baltic Sea Region	Basis for fine-tuning of or modification of evaluated programme	No	End of phase	No	2003-10-	
16	ÖST	ERO	Kerstin Gyllhammar	Médecins Sans Frontières	Central Asia	Basis for development of new project	No	End of project	No	2003-06-	
17	ÖST	ERO	Rebecka Kitzing Ivarsson	First Cadastre Project - Fiscal Cadastre and Training	Moldova	Basis for fine -tuning or modification of evaluated project	No	Mid-term	No	2003-03-	
18	ÖST	ERO	U Gustavsson/K. Salomonsson	Social Sector	Russia	Basis for fine-tuning of or modification of evaluated programme	No	Other timing	No	2003-02-	
19	ÖST	ERO	H. Lundquist/L. Bogg	SEEC Health Projects in Russia	Russia	Basis for fine-tuning of or modification of evaluated programme	No	Other timing	No	2003-03-	
20	ÖST	ERO	E. Håstad/ K. Gyllhammar	Women in Politics	Ukraine, Russia, Belarus, and Central Asia	Basis for development of new project	No	End of project	No	2003-10-	
21	ÖST	EVB	Sofie Berghald	ECMI	Macedonia	Basis for fine-tuning or modification of project	No	Other timing	No	2003-02-	
22	ÖST	EVB	Sofie Berghald	Topola/Opto International	Serbia (FRY)	Basis for fine-tuning or modification of project	No	End of phase	No	Dec. 2002	
23	ÖST	EVB	Annlouise Olofsson	IFC SEED	Western Balkans, regional	Evaluation of results and impact	No	Mid-term	No	2003-08-	
24	ÖST	EVB	Annlouise Olofsson	Hifab/ Bank Privatisation	Bosnia and Herzegovina	Basis for development of new project	No	End of phase	No	2003-03-	
25	ÖST	EVB	Per Bynan	Balkan Children and Youth Foundation	Western Balkans, regional	Basis for development of Country Strategy	No	End of phase	No	2003-07-	
26	ÖST	EVB	Per Bynan	IOM antitrafficking	Western Balkans, regional	Basis for development of new project	No	End of phase	No	2003-03-	Carried over from Evaluation Plan 2002
27	ÖST	EVB	Per Bynan	Swedish Helsinki Committee in the Balkans	Western Balkans, regional	Basis for fine -tuning or modification of evaluated project	No	Mid-term	No	2002-12-	Carried over from Evaluation Plan 2002
28	Öst	EVB	Gunnel Unge	Support to the PRONI Institute of Social Education	Western Balkans, regional	Basis for fine -tuning or modification of evaluated project	No	Mid-term	No	Completed	







SWEDISH INTERNATIONAL DEVELOPMENT COOPERATION AGENCY  
S-105 25 Stockholm, Sweden  
Tel: +46 (0)8-698 50 00. Fax: +46 (0)8-20 88 64  
Telegram: sida stockholm. Postgiro: 1 56 34-9  
E-mail: [info@sida.se](mailto:info@sida.se). Homepage: <http://www.sida.se>